HEALTHCARE

- Served as Financial Advisor to Jenny Craig, a California-based health and wellness Company. Oversaw an extensive sale process and ultimate winddown of the Company.
- Served as Board member and worked with investment professionals and portfolio company management team to prepare a healthcare DME company for sale under an expedited time frame and intensely competitive industry environment.
 Managed multi-party negotiations with the Seller's stakeholder group and a foreign strategic buyer. The sale resulted in significant value realization in the face of rapidly deteriorating subsector dynamics.
- Served on a SCP team that was the CRO for a Silicon Valley-based digital medicine company. In addition to customary bankruptcy-related matters, oversaw an extensive IP sale and technology transfer process to a former strategic partner.
- Served as Financial Advisor to Novan, Inc., a North Carolina-based publicly traded pharmaceutical company. Oversaw an extensive sale process, bankruptcy filing, and ultimate sale to a strategic buyer.
- Served as key-man and on the investment committee of Highland Capital Management's healthcare-focused \$150M private equity fund backed by the National Pension Service of Korea.
- As Chairman of the Board of a development stage medical device company, led team that overhauled the finance function as well as provided operational guidance for its commercialization efforts. Led negotiation for distribution agreement with, and ultimate sale to, a major medical device company.

CARL'S GENERIC BIOGRAPHY
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